

## Municipality of Anchorage

Dave Bronson, Mayor

#### Purchasing Department

April 24, 2024 REQUEST FOR PROPOSAL RFP 2024P021

#### Provide Professional Architectural, Engineering, Construction Management and Environmental Services

The Municipality of Anchorage is an equal opportunity employer.

Enclosed is pertinent information for use in preparing your proposal.

Pre-Proposal Conference:	2:00 P.M. Local Time, May 1, 2024
Site Visit:	N/A
Questions Due:	12:00 P.M. Local Time, May 2, 2024
Proposals Due:	12:00 P.M. Local Time, May 15, 2024

ONE SIGNED ORIGINAL, single sided, unbound, of your proposal and 6 copies must be submitted. In addition to the copy, <u>a flash-drive containing a PDF copy</u> of the complete proposal, including attachments must also be provided.

If applicable, the call-in phone number for Pre-Bid Conferences is 907-343-6089. Conference lines are opened 5 minutes prior to the Pre-Bid Conference times. To attend meetings in person; you may do so at 632 W. 6<sup>th</sup> Avenue, Suite 520, Anchorage, AK 99501. FOR AUXILIARY AIDS, SERVICES, OR SPECIAL MODIFICATIONS TO PARTICIPATE PLEASE CONTACT THE PURCHASING DEPARTMENT TO REQUEST REASONABLE ACCOMMODATIONS AT 907-343-4590; OR wwpur@muni.org

For further information contact Purchasing at (907) 343-4590 or email <u>wwpur@muni.org</u>. All correspondence should include the RFP number and title.

The Municipality of Anchorage reserves the right to reject any and all proposals and to waive any informalities in procedures.

Sincerely,

Chris Hunter Deputy Purchasing Director

## Provide Architectural, Engineering, Construction Management and Environmental Services for Merril Field Airport

### 2024P021

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#### **1.0 GENERAL INFORMATION**

#### 1.1 Purpose

The Municipality of Anchorage (MOA) plans to construct certain improvements to Merrill Field Airport (MRI) from 2024 through 2026 and is soliciting proposals from qualified consultants to provide professional architectural, engineering, construction management, and environmental services.

The MOA intends to enter into a single multi-discipline contract for professional services to conduct environmental site assessment, necessary soil tests, field surveys, preliminary and final design, contract document preparation, construction administration, inspection, and quality control testing. The firm will be evaluated on the ability to provide the following professional services:

- Architectural
- Civil Engineering
- Construction Management
- Electrical Engineering
- Environmental

The successful firm may be awarded a multi-discipline contract. The effective period of this contract shall be three years from the date of award with options to renew for

MRI REQUEST FOR PROPOSAL

MERRILL FIELD AIRPORT PROFESSIONAL ARCHITECTURAL, ENGINEERING, CONSTRUCTION MANAGEMENT AND ENVIRONMENTAL SERVICES Page 1 of 15 two (2) additional one-year periods, upon mutual consent by the successful firms and MRI. Additionally, the selected firm will perform all activities needed to satisfy Federal Aviation Administration (FAA) Airport Improvement Program (AIP) and Bipartisan Infrastructure Law (BIL) grant requirements.

1.2 Questions

Any questions regarding this Request for Proposal are to be submitted in writing to:

Municipality of Anchorage Purchasing Department

wwpur@muni.org

For ease of identification please identify the RFP number in the subject line of any correspondence.

Purchasing Office hours of operation are: 8:00 a.m. to 5:00 p.m. local time Monday through Friday, excluding Municipal holidays. All questions must be received prior to the deadline indicated on the RFP cover letter.

1.3 Preparation Costs

The Municipality will not be responsible for proposal preparation costs, nor for costs including attorney fees associated with any (administrative, judicial or otherwise) challenge to the determination of the highest ranked Proposer and/or award of contract and/or rejection of proposal. By submitting a proposal each Proposer agrees to be bound in this respect and waives all claims to such costs and fees.

#### 2.0 RULES GOVERNING COMPETITION

2.1 Examination of Proposals

Proposers should carefully examine the entire RFP and any addenda thereto, and all related materials and data referenced in the RFP. Proposers should become fully aware of the nature of the work and the conditions likely to be encountered in performing the work.

#### 2.2 Proposal Acceptance Period

Award of this proposal is anticipated to be announced within 60 calendar days, although all offers must be complete and irrevocable for 90 calendar days following the submission date.

#### 2.3 Confidentiality

The content of all proposals will be kept confidential until the selection of the Contractor is publicly announced. At that time the selected proposal is open for review. After the award of the Contract, all proposals will then become public information.

#### 2.4 Proposal Format

Proposals are to be prepared in such a way as to provide a straight-forward, concise delineation of the Proposer's capabilities to satisfy the requirements of this RFP. Emphasis should be concentrated on:

1) conformance to the RFP instructions.

2) responsiveness to the RFP requirements.

3) completeness and clarity of content.

#### 2.5 Signature Requirements

<u>All proposals must be signed.</u> Proposals must be signed: by an officer or other agent of a corporate vendor, if authorized to sign contracts on its behalf; a member of a partnership; the owner of a privately-owned vendor; or other agent if properly authorized by a power of attorney or equivalent document. Signature on the "Letter of Transmittal" (See Paragraph 4.3) will meet this requirement.

*Failure to sign the Proposal is grounds for rejection.* The name and title of the individual(s) signing the proposal must be clearly shown immediately below the signature.

- 2.6 Proposal Submission Requirements
  - 2.6.1 **ONE ORIGINAL, single sided unbound, plus seven (7) complete copies** of the proposal must be received by the Municipality prior to the date and time specified in the cover letter. Copies may be bound or enclosed in folders/binders.
  - 2.6.2 IN ADDITION to the copies required by paragraph 2.6.1 above, provide a flash drive containing a PDF copy of the complete proposal, including attachments.
  - 2.6.3 All copies of the proposals shall be submitted in a single sealed cover which shall be plainly marked as a Request for Proposal Response with the Number and Title prominently displayed on the outside of the package.

2.6.4 Proposals must be delivered or mailed to:

<u>Physical Address</u> Municipality of Anchorage Purchasing Department 632 W. Sixth Avenue, Suite 520 Anchorage, AK 99501

#### 2.7 News Releases

News releases by or on behalf of any Proposer pertaining to the award resulting from the RFP shall not be made without prior written approval of the Municipal Purchasing Officer.

2.8 Disposition of Proposals

All materials submitted in response to this RFP will become the property of the Municipality of Anchorage. One copy of the submitted material shall be retained for the official files of the Purchasing Department and will become public record after award of the Contract.

2.9 Oral Change/Interpretation

No oral change or interpretation of any provision contained in this RFP is valid whether issued at a pre-proposal conference or otherwise. Written addenda will be issued when changes, clarifications, or amendments to proposal documents are deemed necessary by the Municipality.

#### 2.10 Modification/Withdrawal of Proposals

A Proposer may withdraw a proposal at any time prior to the final submission date by sending written notification of its withdrawal, signed by an agent authorized to represent the agency. The Proposer may thereafter submit a new proposal prior to the final submission date; or submit written modification or addition to a proposal prior to the final submission date. Modifications offered in any other manner, oral or written will not be considered. A final proposal cannot be changed or withdrawn after the submission date, except for modifications requested by the Municipality after the date of receipt and following oral presentations.

#### 2.11 Late Submissions

# PROPOSALS NOT RECEIVED BY THE DATE AND TIME AND AT THE LOCATION SPECIFIED IN THE RFP COVER LETTER WILL NOT BE CONSIDERED AND WILL BE RETURNED UNOPENED.

#### 2.12 Rejection of Proposals

The Municipality of Anchorage reserves the right to reject any or all proposals if determined to be in the best interest of the Municipality.

#### 2.13 Equal Employment Opportunity Contract Compliance

2.13.1 Every municipal contract shall include language substantially the same as the following: "The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, national origin, ancestry, age, sex, sexual orientation, gender identity, marital status, or physical or mental disability. The contractor will comply with all laws concerning the prohibition of discrimination including, but not limited to, Title 5 and Title 7 of the Anchorage Municipal Code."

2.13.2 Every municipal contract shall state, in all solicitations or advertisements for employees to work under the contract, that all qualified applicants will receive consideration for employment without regard to race, color, religion, national origin, ancestry, age, sex, sexual orientation, gender identity, marital status, or physical or mental disability.

#### 2.14 Confidential/Proprietary Information

The content of proposals will be kept confidential until the selection of the Contractor is announced. At that time, the selected proposal is open for review to the competing proposers only (except for information properly identified as being proprietary). After the award of the contract, all submitted proposals shall become public information except for properly identified proprietary information. If a proposer wishes individual pages, which contain actual business, proprietary information to be held confidential, each page must be marked and an explanation furnished of its proprietary nature. In addition to marking individual pages, the Proposal's Cover must also be annotated with the words "THIS PROPOSAL CONTAINS PROPRIETARY INFORMATION". "Confidential and Proprietary" information is not meant to include any information which, at the time of disclosure, is generally known by the public and/or competitors. MOA's ability to treat information submitted as confidential is limited by Anchorage Proposers concerned with the confidentiality of information Municipal Code. submitted should familiarize themselves with the following Anchorage Municipal Code provisions:

AMC 3.90 Access to Public Records AMC 3.90.010 Policy AMC 3.90.020 Definitions AMC 3.90.030 Information Available to the Public AMC 3.90.040 Exemptions for Particular Records 2.15 Disadvantaged Business Enterprise (DBE) Requirements

DBE participation goals have been established for this project. The combined DBE participation goal is 17.6% of the project value. Instructions and DBE specification requirements are contained in Attachment 2 of this RFP and made a part hereof. FAILURE TO SUBMIT THE REQUIRED DBE FORMS WITH THE PROPOSAL SHALL AUTOMATICALLY RENDER THE PROPOSAL NON-RESPONSIVE. A list of currently approved DBE contractors may be obtained by contacting:

Office of Equal Opportunity P.O. Box 196650 (632 W. Sixth Avenue, Suite 620) Anchorage, AK 99519-6650 (907) 343-4890

#### 3.0 SCOPE OF WORK

3.1 Project Description

The MOA desires to negotiate and award a multi-discipline contract with the successful proposer. The contract scope will include a mix of capital and operational projects. The capital projects have been identified in the Phased Capital Improvement Program for MRI and are recommended in the FAA approved Airport Layout Plan and MRI Master Plan. These projects will be funded in part through the FAA Airport Improvement Program (AIP) and Bipartisan Infrastructure Law (BIL) grants.

The Notice to Proceed for both the capital and operational projects may be issued separately and/or in different combinations depending on funding timing and priorities throughout the duration of the contract. The MOA intends to complete all planning, surveying, design, contract, and bid document preparation for all the AIP & BIL capital improvement projects under one professional services contract. Each project will be bid and awarded for construction as funding becomes available.

Below is a description of each AIP and BIL funded capital project. The attached maps (Attachment 3) illustrate the extent of each project location/boundary.

3.1.1 Airport Security Improvements- Design & Construction Management

This project will include the design and construction management for improvements to the existing airport vehicle security gate operators that have exceeded their useful life, require continual maintenance, and warrant repair. In addition to the gate operator repair work, some gates may warrant a relocation to allow for an in increase in airport capacity (i.e. additional vehicle parking and aircraft tie-down spaces).

#### 3.1.2 Rehabilitate Runway 07/25- Construction Management

Runway 07/25 was last overlaid in 2004. The latest pavement condition inventory shows a pavement condition index number of 68 for the runway, which is an indication that rehabilitation is necessary to restore the runway to a good condition. The project includes rehabilitation of Runway 7/25 pavement, including the adjacent blast pads. This project will also include improvements to the Airport Lighting Control System (ALCS) and repairs to the associated fiber optic line, replacement of the rotating beacon, reconstruction of the 7,270 SY Orca Apron, and rehabilitation of the Compass Rose. The project is still in the design phase and the 65% level design documents can be found in Attachment 04. This project will also include construction administration services.

#### 3.1.3 Rehabilitate Taxiway "A" & "N" Design & Construction Management

This project will include design and planning services required for the rehabilitation of Taxiways "A" and "N", Lighting of Taxiways 'A" and "N", and all interlink taxiways adjacent to Runway 07/25. Project scope includes environmental, geotechnical, survey, design engineering services, construction administration, and other related work.

#### 3.1.4 MRI Mx Building and SREB Improvements

In May and June 2021, a building overview level survey of eleven buildings owned by Merrill Field Airport was performed to evaluate existing conditions of the structures, many of which are over 40 years old. In several cases, conditions were observed that require deeper investigation due to complicated code or further structural evaluation. In all cases the buildings are aging and in need of maintenance and/or code deficiency correction. The results of the building assessments are summarized in the Merrill Field Airport Building Assessment Report dated December 10, 2021 that itemizes deficiencies and outlines recommended repairs and improvements. Under this project, the Merrill Field Airport Maintenance Building (inclusive of the Snow Removal Equipment Building) will receive improvements. This project includes engineering services and construction of the building repairs and improvements to the extent possible with the funding available. Engineering services include preparation of construction documents, preparation of environmental documents, bidding assistance, and construction administration.

#### 3.2 Additional Services

In addition to specific capital projects listed above, MRI also may issue task orders to the Contractor on an as-needed basis. Examples of tasks include, but are not limited to the following:

#### 3.2.1 Storm Water Management

MRI is authorized to discharge storm water associated with multi-sector activity under the terms and conditions imposed by the Alaska Department of Environmental Conservation's (ADEC) NPDES Storm Water Multi-Sector Permit. MRI has implemented a storm water pollution prevention plan (SWPPP) that presents the methods and procedures employed to control discharge of pollutants in storm water runoff from the airport. This project includes providing permit compliance assistance work on a yearly basis. The work includes site compliance evaluations, visits to each leaseholder's lease lot, revising the SWPPP and annual training for Airport Leaseholders.

#### 3.2.2 Multi-Disciplinary Engineering Services on an "As-Needed" Basis

MRI maintains buildings and facilities for airport's operation. This project is for the inspection or assessment on as-needed basis leading the design for mechanical, electrical, or architectural related disciplines for code compliance necessary to keep the facilities functional.

#### 3.2.3 Acquire Land for Development/Obstruction Removal

MRI Master Plan recommends acquisition of certain lands adjacent to the airport and removal of the existing buildings to ensure airport land use compatibility. The FAA and State of Alaska have consistently supported land purchases adjacent to Runway 16-34 through respective grant programs. With the encouragement and support of the FAA, we are continuing the acquisition of certain parcels located in the Merrill Field's Runway 16-34 Building Restriction Line and Runway Protection Zone. As part of this project contiguous multi-lot parcels and abandoned rights-of way will be re-platted into larger parcels to facilitate better utilization for aviation related uses. All existing non-airport structures/obstructions will be demolished and removed. After demolition, the re-platted land parcels and surrounding areas will be graded and filled to remove any hazardous land irregularities and to provide for positive drainage. The graded surfaces will be re-vegetated for erosion control. The Airport Master Plan has listed the following properties for future acquisition:

- Potelcom Property, 1125 Orca Street (located between 12<sup>th</sup> Avenue and 11<sup>th</sup> Avenue)
- City Electric Property, 1345 E. 8<sup>th</sup> Ave & 1421 E. 8<sup>th</sup> Ave.

Additional properties may be added as it becomes available and FAA funding is also available.

#### 3.2.4 Administrative Services

MRI does not have staff available to perform many administrative tasks associated with executing the capital and operating programs. The successful Contractor will be expected to support MRI staff by preparing various forms including, but not limited to ACIP preparation, contract amendments, assembly documents, Federal documents, and Anchorage Assembly documents.

#### 3.3 General Requirements

For Construction projects, the Contractor is required to:

- Coordinate with Airport Management, the FAA Airports Division, and the Airport Traffic Control Tower (ATCT) to determine elements that need to be addressed in the project Design Study Report.
- Coordinate with agencies that would be associated with the project approval process.
- Develop the project safety plan.
- Analyze the existing conditions of aboveground and underground utilities and compile recommendations and designs for immediate and long term reconstruction requirements (including future electrical, communications, and drainage, etc.) if needed.
- Provide complete design of the proposed projects (to include civil, architectural, mechanical, electrical, and other fields of discipline as required) using FAA Advisory Circular AC 150/5370-1 OH Standard Specifications for Construction of Airports issued December 21, 2018 or the latest. The latest AC shall supersede.
- Develop general operating procedures for each project (as required) that are acceptable to Airport Management and the FAA.
- Address environmental issues that may be associated with design and construction.
- Evaluate the effects on general airfield maintenance and runway operations, aircraft ground movement, site drainage, surface maintenance, security, and snow removal. These aspects shall be considered in all the designs.
- Provide bid-ready documents, including obtaining permit approvals.

#### 3.4 Special Considerations

Coordination of all airfield work with the FAA ATCT is essential. Airfield work to be performed by construction contractors MUST require continual vigilance by the firm. while maintaining radio communication as needed. Work in proximity to air operation areas will require extreme vigilance. Prior authorization to enter controlled from the FAA ATCT must precede any activities in the air operation areas of the Airport.

Other construction projects may be in progress on and around the airport during the effective period of this contract and would require coordination with such projects.

Notification requirements and obtaining approvals for construction activities as required by Federal, State, and Municipal agencies are included in the contract responsibilities. These may include, but are not limited to, EPA storm water regulations, environmental. assessments, and FAA airspace studies.

In accordance with established Merrill Field Airport Safety & Security Procedures, a mandatory driver safety training course shall be completed by all personnel working within the Air Operations Area (AOA). The Vehicle Pedestrian Deviation (VPD) Driver Training Program (DTP) is in effect to enhance safety and raise security awareness of airport users and familiarize them with practices and requirements during operations. Enforcement of this program will be in accordance with Anchorage Municipal Code 11.60 with citations and fines (AMC 14.60) being administered by the Anchorage Police Department for non-compliance.

An electronic version of the DTP and AMC Titles 11 and 14 can be accessed on-line through Merrill Field Airport's website at www.muni.org/merrill1/merrill1.cfm. This DTP can be completed at any time; however, it must be completed prior to accessing the AOA.

The successful proposer shall be responsible for maintaining DTP completion certificates for all of their employees, subcontractors, and vendors who access the AOA throughout the duration of the project.

All work performed by the professional consulting firms selected shall be within the context of the latest update of the Advisory Circular AC 150/5100, "Architectural, Engineering, and Planning Consultant Services for Airport Grant Projects", published by the Department of Transportation, Federal Aviation Administration. Design and construction shall incorporate recommended standards as set forth in FAA Advisory Circulars and FAA Sponsor Certifications to the maximum extent possible. For all FAA Advisory Circulars and Sponsor Certifications referred to in this document can be found at www. faa.gov website.

#### 4.0 PROPOSAL AND SUBMISSION REQUIREMENTS

To achieve a uniform review process and obtain the maximum degree of comparability, it is required that the proposals be organized in the manner specified below. Proposals shall not exceed six (6) pages in length (excluding letter of transmittal, resumes, title page(s), index/table of contents, required attachments, or dividers). One page shall be interpreted as one side of a single-spaced, letter size sheet (8-1/2" X 11"). Excess pages will be removed prior to evaluation, which could result in incomplete responses and lower scores.

#### 4.1 Title Page

Show the RFP number and subject, the name of your firm, address, telephone number(s), name of contact person, and date.

#### 4.2 Table of Contents

List the proposal's sections with page numbers. Include the RFP Evaluation Criteria.

4.3 Letter of Transmittal (Limited to one (1) pages).

4.3.1 Briefly state your firm's understanding of the services to be performed and make a positive commitment to provide the services as specified.

4.3.2 List your company's contact for this RFP along with their phone number and email address.

4.3.3 Give the name(s) of the person(s) who are authorized to make representations for your firm, their titles, address, and telephone numbers.

# 4.3.4 <u>The letter of transmittal must be signed by a corporate officer or</u> <u>other individual who has the authority to bind the firm.</u>

#### 4.4 Evaluation Criteria

4.4.1 Project Approach/Project Management Plan

An in-depth discussion of the proposer's understanding of the Request for Proposal, project scope of work and proposed approach, including a detailed work plan covering the project schedule indicating key milestones and indicators of progress; interaction and coordination skills with MRI stakeholders, utilities, agencies, private entities, military, and political subdivisions of the federal, state, and municipal government. Proposers should demonstrate their awareness of the project requirements and previous experience in airport project management of this type and familiarity with FAA funded projects. This subsection should include any specific thoughts, enlightenments or recommendations that the proposer desires to bring forward which are not necessarily discussed in this RFP, and that will further demonstrate that their firm's capabilities exceed that of mutually competing firms.

4.4.2 Key Project Personnel Qualifications and Experience

Identify the Project Manager as well as key project personnel on the team. Demonstrate specific qualifications and experience related to airport capital

MRI REQUEST FOR PROPOSAL MERRILL FIELD AIRPORT PROFESSIONAL ARCHITECTURAL, ENGINEERING, CONSTRUCTION MANAGEMENT AND ENVIRONMENTAL SERVICES Page 11 of 15 projects for each member of the team, including subconsultants that will provide services on behalf of the firm. Resumes should be included for each of the individuals and subconsultants referenced.

A project team schematic or organizational chart explaining personnel that will be assigned to the project with their roles to be performed under the contract; a statement of staff availability, which includes the project manager, commitment to the project; and staff location. Based upon the proposed project schedule, note any and all conflicts regarding the availability, anticipated work load, and location of the project manager and key personnel during performance of the contract.

#### 4.4.3 Alaska Airport Experience

Describe specific qualifications of the firm and experience on similar projects in the past. This information should demonstrate the firm's qualifications and similar experience in the type of work being proposed on; including similar recent FAA project experience, Alaska airport experience; and comparable civil, mechanical, electrical, environmental, geotechnical, design, planning, construction management services, the physical regime in which the work will be located; and work experience within the Municipality, specifically in the immediate geographical project area. This category also includes a discussion of the firm's past performance on Merrill Field Airport projects.

#### 4.4.4 Contractor Location

Describe the firm's location where the primary services are to be provided and the ability to meet in person with Department personnel when required during the performance of the contract. All work to be performed under this project shall be performed in the United States of America.

#### 4.4.5 Fee Schedule

Under a separate cover, submit 2 copies of a fee schedule for all services that may be required in performance of this work. The fee schedule shall be fully loaded to include overhead, G&A, fringe benefits, profit, insurance, etc. <u>The fee schedule will not be used in evaluations.</u> Only the highest ranked Proposer's fee schedule will be opened for the purpose of commencing contract negotiations.

#### **5.0 EVALUATION CRITERIA AND PROCESS**

#### 5.1 Evaluation Criteria

Proposals will be evaluated and ranked on the following criteria and point range respectively.

5.1.1 Project Approach/Project Management Plan	0-35 POINTS
5.1.2 Key Project Personnel Qualifications & Experience	0-35 POINTS
5.1.3 Alaska Airport Experience	0-25 POINTS
5.1.4 Contractor Location	0-5 POINTS

#### TOTAL POSSIBLE SCORE

100 POINTS MAXIMUM

5.2 Qualitative Rating Factor

Firms will be ranked using the following qualitative rating factors for each RFP criteria:

- 1.0 Outstanding
- .8 Excellent
- .6 Good
- .4 Fair
- .2 Poor
- -0- Unsatisfactory

The rating factor for each criteria category will be multiplied against the points available to determine the total points for that category.

EXAMPLE: For the evaluation of the experience factor, if the evaluator feels the response as provided was "Good" they would assign a "qualitative rating factor" of .6 for that criterion. The final score for that criterion would be determined by multiplying the qualitative rating factor of .6 by the maximum points available (35) and the resulting score of 21 would be assigned to the criterion. This process would be repeated for each criterion.

5.3 Evaluation Process

A committee of individuals representing the Municipality of Anchorage will perform an evaluation of the proposal(s). The committee will rank the proposal(s) as

MRI REQUEST FOR PROPOSAL MERRILL FIELD AIRPORT PROFESSIONAL ARCHITECTURAL, ENGINEERING, CONSTRUCTION MANAGEMENT AND ENVIRONMENTAL SERVICES Page 13 of 15 submitted. The Municipality of Anchorage reserves the right to award a contract solely on the written proposal.

The Municipality also reserves the right to request oral interviews with the highest ranked firms (short list). The purpose of the interviews with the highest ranked firms is to allow expansion upon the written responses. If interviews are conducted, a maximum of two (2) firms will be short-listed. A second score sheet will be used to score those firms interviewed. The final selection will be based on the total of all evaluators' scores achieved on the second rating. The same categories and point ranges will be used during the second evaluation as for the first. The highest ranked Proposer after the second scoring, if performed, may be invited to enter into final negotiations with the Municipality for the purposes of contract award.

#### 6.0 SELECTION PROCESS

The Proposer with the highest total evaluation points may be invited to enter into contract negotiations with the Municipality of Anchorage. If an agreement cannot be reached, the second highest Proposer may be contacted for negotiations. This process may continue until successful negotiations are achieved. However, the Municipality reserves the right to terminate negotiations with any Proposer should it be in the Municipality's best interest. The Municipality of Anchorage reserves the right to reject any and all proposals submitted.

#### 7.0 SAMPLE CONTRACT

All Proposers must carefully read and review the attached Sample Contract (Attachment 1). The final Contract with the Municipality of Anchorage will be substantially similar to it.

If a Proposer wishes to make changes to the Sample Contract, the proposed changes must be submitted with the proposal. All desired changes must be submitted in a separate document, and must be clear, legible, and conspicuous. <u>The Proposer must also provide the rationale for all proposed changes</u>. No changes will be considered until after the highest scored proposal(s) has been determined.

IF NO CHANGES ARE SUBMITTED WITH THE PROPOSAL, IT IS UNDERSTOOD THAT THE TERMS AND CONDITIONS OF THE SAMPLE CONTRACT HAS BEEN ACCEPTED.

#### 8.0 ATTACHMENTS

Attachment 1 – Sample Contract

Attachment 2 – DBE Specifications for Municipal Contractors

Attachment 3 – Project Location Maps

Attachment 4 – Rehabilitate Runway 07/25 65% Design Package

- Attachment 5 FAA Federal Clauses
- Attachment 6 FAA Contract Provisions